



Inter-Agency Network for Education in Emergencies

Strategic Plan 2008-2010

Since its inception in 2000, the Inter-Agency Network for Education in Emergencies (INEE) has grown into a global, open network of more than 2,200 practitioners, students, teachers, staff from UN agencies, non-governmental organizations, donors, governments and universities who work together to ensure all persons the right to quality education and a safe learning environment in emergencies and post-crisis recovery. During this time, INEE has successfully created a vibrant and dynamic inter-agency forum that fosters collaborative resource development and knowledge sharing and informs policy through consensus-driven advocacy.

Recent years have seen dynamic trends in the global environment within which INEE is working. From international humanitarian reform to financing mechanisms, the global context is extraordinarily rich in opportunity for furthering the provision of quality education in emergencies and post-crisis situations. Given the multiplicity of actors and the fast-changing, multi-dimensional character of the current environment, INEE is uniquely poised to play a fundamental role in the continuing processes that are shaping and advancing the field.

During 2007, guided by the Steering Group, INEE's members took time to take stock of the network and its changing environment, and developed a three-year strategic plan in order to build upon INEE's successes to date. They also identified key areas of work that will consolidate and strengthen inter-agency collaboration and drive forward emerging trends, commitments and initiatives that further our mission to better meet the educational rights, needs and aspirations of all persons affected by crisis.

INEE's Strategic Plan examines INEE's origins, approach and accomplishments as well as sets out the mission, vision, strategic goals and core initiatives that will guide the work of the network during 2008-2010: www.ineesite.org/strategicplan.

INEE's Mission, Vision, Strategic Goals and Core Initiatives

Our purpose as the Inter-Agency Network for Education in Emergencies is to serve as an open global network of members working together within a humanitarian and development framework to ensure all persons the right to quality education and a safe learning environment in emergencies and post-crisis recovery.

The Inter-Agency Network for Education in Emergencies envisions a world where:

- All people in crisis-affected and fragile states have access to quality, relevant and safe education opportunities
- Education services are integrated into all humanitarian responses
- Governments and donors ensure sustainable funding for education preparedness, crisis response, mitigation and recovery
- All education programs responding to emergencies, chronic crises and reconstruction are consistent with the INEE Minimum Standards and accountable for quality and results.

INEE will pursue eight core initiatives over the next three years to achieve its strategic goals of strengthening institutional coordination, enhancing global knowledge and capacity and promoting a dynamic network membership. Through leadership on these core initiatives, INEE will effectively promote the provision of quality education for all people affected by crisis, and the continuity of financing and transition strategies linking preparedness, emergency and chronic crisis response, post-crisis recovery and longer-term development activities in education. By 2010 INEE will:

Strengthen institutional coordination to ensure education for all affected by crisis

- 1. Contribute to the work of the IASC Education Cluster**
- 2. Facilitate policy development around education and fragility**
- 3. Lead inter-agency policy dialogue and advocacy**

Enhance global knowledge and capacity in order to support education in crisis and post-crisis settings

- 4. Deepen the implementation, institutionalisation and evaluation of the INEE Minimum Standards**
- 5. Integrate Disaster Risk Reduction into INEE resources and activities**
- 6. Shape the research agenda on education in emergencies, chronic crisis and early recovery**

Promote a dynamic membership to advance the field of education in emergencies

- 7. Improve the quality of network services through increased opportunities for member collaboration**
- 8. Promote balanced, responsive and sustainable network growth**

INEE's Strategic Plan was developed in a three-stage consultative process in 2007, involving the INEE Steering Group, INEE Working Group on Minimum Standards, representatives from the broader INEE membership, INEE Secretariat, as well as key external (non-member) stakeholders. INEE would like to thank all members and partners who contributed their input to the process and expresses its gratitude to the Canadian International Development Agency (CIDA) for providing the financial support to make this Strategic Planning process possible.

For the full INEE Strategic Plan and more information please visit www.ineesite.org/strategicplan

